Killeen Independent School District Killeen Elementary School 2023-2024 Formative Review with Notes



Mission Statement

Guiding students on their educational journies while providing a positive, compassionate environment that develops a respectful and inclusive atmosphere.

Vision

Teaching young hearts and minds, so they can thrive.

Value Statement

"Educational Excellence...Every Student, Every Day!"

Lead with Love

Provide Instruction so that Learners Learn to Maximum Capacity

Create Appropriate Interventions to Close Learning Gaps

Participate in Restorative Practices to Maintain Positive Teacher-Student Interactions

Be Kind to Each Other, Students, Parents, and Community

Table of Contents

Goals	5
Goal 1: Killeen ISD will provide relevant, rigorous, and engaging learning opportunities to achieve academic success and graduate future-ready students.	5
Goal 2: Killeen ISD will recruit, retain, and develop highly qualified staff by providing professional growth opportunities and supporting employee wellness and self-care.	22
Goal 3: Killeen ISD will engage in transparent, timely communication with all stakeholders to build positive, supportive relationships with the community.	25
Goal 4: Killeen ISD will meet the social emotional needs of all students by fostering resilient relationships and providing a safe and healthy learning environment.	29
Goal 5: Killeen ISD will efficiently manage and allocate district resources to maximize student learning opportunities.	37

Goals

Goal 1: Killeen ISD will provide relevant, rigorous, and engaging learning opportunities to achieve academic success and graduate future-ready students.

Performance Objective 1: By the end of the '23-'24 school year, the average STAAR reading scores from grades 3, 4, and 5 will be that 30% of students are at "Meets" grade level.

Evaluation Data Sources: STAAR, MAP, Circle, F&P, and CUA data

Strategy 1 Details	Reviews
Strategy 1: Teachers will provide skills-based (i.e. phonemic awareness), and/or small group instruction in grades K-5 on a daily basis. Strategy's Expected Result/Impact: Increased student performance on STAAR, F&P, CUA, and MAP data. Staff Responsible for Monitoring: Administrators, Teachers Title I: 2.4, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools Problem Statements: Student Learning 2	Nov November Evidence of Progress We have been actively monitoring our Benchmark Phonics instruction. Jan January Evidence of Progress We have been actively monitoring our Benchmark Phonics instruction. Mar March Evidence of Progress We have been actively monitoring our Benchmark Phonics instruction. June June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Teachers will utilize LLI for instruction during the intervention block with struggling readers. Instructional Aides will be used to provide LLI instruction during intervention blocks for K-5 grade levels. Strategy's Expected Result/Impact: By implementing daily LLI instruction/remediation, there will be an improvement in student growth/achievement evidenced by CUA, MAP, and STAAR data. Staff Responsible for Monitoring: Administrators, Teachers	Nov 10%	November Evidence of Progress This is being used during interventions.
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools	Jan 35%	January Evidence of Progress This is being used in interventions.
Problem Statements: School Processes & Programs 2	Mar 55%	March Evidence of Progress This is being used in interventions.
	June	June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: The campus will utilize online intervention tools and small group instruction to provide additional, targeted support for groups in need of assistance (SPED, Bilingual, African American, Hispanic, ELL, and Economically Disadvantaged). Specifically, all EB students are required to have a certain amount	Nov 25%	November Evidence of Progress We have been integrating on-line tools.
of time spent accessing the Summit K-12 for which they need technology.		
Strategy's Expected Result/Impact: Increase in student achievement as measured by state and district assessments. Staff Responsible for Monitoring: Administration, Teachers Title I:	Jan 35%	January Evidence of Progress We have been integrating on-line tools.
Strategy's Expected Result/Impact: Increase in student achievement as measured by state and district assessments. Staff Responsible for Monitoring: Administration, Teachers		•

Strategy 4 Details	Reviews	
Strategy 4: Staff members and administrators will travel to professional literacy conferences to support student achievement in literacy and support teachers in research-based instructional models for literacy. Strategy's Expected Result/Impact: Conference attendance and evidence of implementation of ideas gained from conferences will increase student performance on assessments. Staff Responsible for Monitoring: Administrators, Teachers Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools Problem Statements: School Processes & Programs 2	Nov November Evidence of Progre We are attending in February and in July. Jan January Evidence of Progre We are attending in February and in July. Mar March Evidence of Progres We attended one in February and will attended. July. June June Evidence of Progress	ess ess and another in
Strategy 5: The Campus Instructional Specialist(s) will continually coach staff members in the implementation of CFA 2.0 and small group instruction. All CISs will not only work with and coach teachers, but they will also be working with students during intervention times. Strategy's Expected Result/Impact: Increased student performance on CUAs, MAP, and CUA data. Staff Responsible for Monitoring: Administrators, Teachers Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools Problem Statements: School Processes & Programs 2	Reviews Nov November Evidence of Progre CIS's have been coaching teachers and subcoaching sheets. Jan January Evidence of Progre CIS's have been coaching teachers and subcoaching sheets. Mar March Evidence of Progress CIS's have been coaching teachers and subcoaching sheets. June June Evidence of Progress	ress bmitting ess bmitting ss bmitting

Strategy 6 Details		Reviews
Strategy 6: In order to increase achievement in reading and math comprehension, teachers will teach a daily GRR lesson using the CFA 2.0 design process in grades PK-5. There will be spiral instruction on TEKS not mastered by students in small group instruction. Some of the small group instruction will be led by a campus-funded interventionist. Strategy's Expected Result/Impact: Increased student performance on assessments as indicated on CUAs, MAP and STAAR. Staff Responsible for Monitoring: Administrators, Teachers Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math Problem Statements: School Processes & Programs 2	Nov 15% Jan 35% Mar 50%	November Evidence of Progress Teachers have been coached and feedback given on the GRR in grades PK-5. January Evidence of Progress Teachers have been coached and feedback given on the GRR in grades PK-5. March Evidence of Progress Teachers have been coached and feedback given on the GRR in grades PK-5.
	June	June Evidence of Progress
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Strategy 7 Details		Reviews
Strategy 7 Details Strategy 7: The administration team will monitor the fidelity of reading instruction by focusing on walk-throughs weekly and the implementation of collaborative and independent phases of GRR to include district-prioritized instructional strategies. Strategy's Expected Result/Impact: Increased student achievement on CUAs, MAP, and STAAR. Furthermore, it will provide constructive feedback to teachers on improving instruction and the collaborative and independent phases of GRR. Staff Responsible for Monitoring: Administrators Title I: 2.4, 2.5, 2.6 Problem Statements: School Processes & Programs 2	Nov 15% Jan 40% Mar 65%	Reviews November Evidence of Progress The administration has been making visits to classrooms to ensure phases of GRR are being taught. January Evidence of Progress The administration has been making visits to classrooms to ensure phases of GRR are being taught. March Evidence of Progress The administration has been making visits to classrooms to ensure phases of GRR are being taught.

Strategy 8 Details		Reviews
Strategy 8: ELL teachers will provide small group intervention lessons for Emergent Bilingual students that target vocabulary development and literacy skills. Strategy's Expected Result/Impact: The result will be an increase in TELPAS, CUA, MAP, and STAAR ratings.	Nov 20%	November Evidence of Progress ELL teachers have been working with students on vocabulary and literacy skills.
Staff Responsible for Monitoring: Administrators, ELL teachers Title I: 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools Problem Statements: Demographics 4	Jan 40% Mar 45%	January Evidence of Progress ELL teachers have been working with students on vocabulary and literacy skills. March Evidence of Progress ELL teachers have been working with students on vocabulary and literacy skills.
	June	June Evidence of Progress
Strategy 9 Details		Reviews
Strategy 9: To increase reading achievement for at-risk students in PK-5 grades, teachers will provide intensive small-group instruction that addresses learning gaps and supports the depth and rigor of the TEKS.	Nov	November Evidence of Progress We have been working with teachers in grade levels on
This will include (but not be limited to) phonics instruction, small-group learning, and constructed responses for grades K-5.	35%	small-group instruction.
This will include (but not be limited to) phonics instruction, small-group learning, and constructed responses for grades K-5. Strategy's Expected Result/Impact: Additional targeted support will be provided to increase the grade-level standard for CUA, MAP, and STAAR data. Staff Responsible for Monitoring: Administrators, teachers Title I:	35% Jan 50%	January Evidence of Progress We have been working with teachers in grade levels on small-group instruction.
This will include (but not be limited to) phonics instruction, small-group learning, and constructed responses for grades K-5. Strategy's Expected Result/Impact: Additional targeted support will be provided to increase the grade-level standard for CUA, MAP, and STAAR data. Staff Responsible for Monitoring: Administrators, teachers	Jan	January Evidence of Progress We have been working with teachers in grade levels on

Strategy 10: Teachers will provide cross-curricular instruction of social studies and science during literacy		
blocks of time and provide high-interest reading opportunities for students. This will increase reading stamina and build in content area vocabulary during literacy instruction. Strategy's Expected Result/Impact: Teachers will be able to enhance literacy skills using social studies content to include reader response techniques.	Nov 35%	November Evidence of Progress During planning, teachers are working on designing lessons that include other content lessons.
Staff Responsible for Monitoring: Classroom teachers and Administrators Title I: 2.4, 2.5, 2.6	Jan 55%	January Evidence of Progress During planning, teachers are working on designing lessons that include other content lessons.
Problem Statements: School Processes & Programs 2	Mar 80%	March Evidence of Progress During planning, teachers are working on designing lessons that include other content lessons.
	June	June Evidence of Progress

Performance Objective 2: By the end of the '23-'24 school year, all grade level teachers will build student capacity in written, reader-response in all content areas by embedding opportunities for students to respond to readings in Schoology. There will be scheduled responses that will be reviewed in PLC to identify strengths in those responses and areas of improvement where 70% of students in each grade level are able to score at least a two on a constructed response.

Evaluation Data Sources: CUA data

Strategy 1 Details		Reviews
Strategy 1: Campus leadership will provide opportunities during PLCs to focus on discussion and planning around composition writing and provide campus professional development involving reader response, revising, and editing as it pertains to a student's piece of writing. Strategy's Expected Result/Impact: Students will become more proficient in constructing short	Nov 40%	November Evidence of Progress We have been working on ARACE and looking at pieces of writing.
answer responses and revision and editing of a student's writing. Staff Responsible for Monitoring: Teacher, Administration Title I: 2.4, 2.5, 2.6	Jan 65%	January Evidence of Progress We have been working on ARACE and looking at pieces of writing.
- TEA Priorities: Build a foundation of reading and math, Improve low-performing schools Problem Statements: Student Learning 5	Mar 70%	March Evidence of Progress We have been working on ARACE and looking at pieces of writing.
	June	June Evidence of Progress

Strategy 2 Details	Reviews
Strategy 2: Campus leadership will provide coaching and feedback to teachers on writing instruction and student writing samples using the Empowering Writers curriculum and resources. Strategy's Expected Result/Impact: Teachers will develop increased capacity to teach writing. Students will become more proficient in constructing short answer responses and revising and editing. Staff Responsible for Monitoring: Teacher, Administration, CIS Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools Problem Statements: Student Learning 5	Nov November Evidence of Progress We have been working on ARACE and looking at pieces of writing. Jan January Evidence of Progress We have been working on ARACE and looking at pieces of writing. Mar March Evidence of Progress We have been working on ARACE and looking at pieces of writing.
Strategy 3 Details Strategy 3: Campus administrators will conduct walkthroughs to monitor the fidelity of the implementation	June June Evidence of Progress Reviews Nov November Evidence of Progress
of the writing curriculum Empowering Writers and The Writing Academy resources. Strategy's Expected Result/Impact: Student's will increase their ability to write compositions, prepare a reader response, and revise and edit a piece of writing. Staff Responsible for Monitoring: Administrators, Teachers Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools Problem Statements: Student Learning 5	We have been working on ARACE and looking at pieces of writing. Jan January Evidence of Progress We have been working on ARACE and looking at pieces of writing. Mar March Evidence of Progress We have been working on ARACE and looking at pieces of writing. June June Evidence of Progress

Strategy 4 Details		Reviews
Strategy 4: There will also be opportunities for students to participate in field-based learning that will provide the context in which to write. Strategy's Expected Result/Impact: Students will become proficient in providing instruction that aligns to addressing a prompt or reader response. Staff Responsible for Monitoring: Classroom Teachers, Administrators	Nov 30% Jan	November Evidence of Progress We have been working on ARACE and looking at pieces of writing. January Evidence of Progress
Title I: 2.4, 2.5, 2.6 Problem Statements: Student Learning 5, 6	50%	We have been working on ARACE and looking at pieces of writing.
	Mar 75%	March Evidence of Progress We have been working on ARACE and looking at pieces of writing.
	June	June Evidence of Progress
Strategy 5 Details		Reviews
Strategy 5: Teachers will submit writing samples to be reviewed after CUAs by the PLC and administrators. Strategy's Expected Result/Impact: Student's compositions will improve with targeted instruction delivered by teachers. Staff Responsible for Monitoring: Administrators, Teachers Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools Problem Statements: Student Learning 5	Nov 25% Jan 70% Mar 80% June	November Evidence of Progress We have been working on ARACE and looking at pieces of writing. January Evidence of Progress We have been working on ARACE and looking at pieces of writing. March Evidence of Progress We have been working on ARACE and looking at pieces of writing. June Evidence of Progress

Strategy 6 Details		Reviews
Strategy 6: Students will participate in online keyboarding training to develop the skills needed to effectively communicate in writing when using digital platforms. Strategy's Expected Result/Impact: Students will develop automaticity and will have improved performance on constructed responses. Staff Responsible for Monitoring: Administrators, teachers Problem Statements: Student Learning 6	Nov 45% Jan 60% Mar 75% June	November Evidence of Progress We have embedded a technology rotation in specials and teachers are using a typing program in stations. All writing is written in hand first and then typed. January Evidence of Progress We have embedded a technology rotation in specials and teachers are using a typing program in stations. All writing is written in hand first and then typed. March Evidence of Progress We have embedded a technology rotation in specials and teachers are using a typing program in stations. All writing is written in hand first and then typed. June Evidence of Progress
No Progress Accomplished Continue	e/Modify	X Discontinue

Performance Objective 3: By the end of the '23-'24 school year, the average STAAR math scores from grades 3, 4, and 5 will be that 30 % of students are at "Meets" grade level.

Evaluation Data Sources: CUA Data, MAP data, and STAAR data

Strategy 1 Details		Reviews
Strategy 1: Teachers will teach a daily math lesson using all components of GRR to include the collaborative and independent phases in grades K-5 with spiraling TEKS not mastered on CUAs. Strategy's Expected Result/Impact: Improved CUA, MAP, and STAAR assessments. Staff Responsible for Monitoring: Administrators, Teachers	Nov 15%	November Evidence of Progress We have observed teachers using the GRR in math.
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools	Jan 90%	January Evidence of Progress We have observed teachers using the GRR in math.
- ESF Levers: Lever 1: Strong School Leadership and Planning Problem Statements: School Processes & Programs 2	Mar 100%	March Evidence of Progress We have observed teachers using the GRR in math.
	June	June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Teachers will use guided math strategies daily in response to teacher monitoring instruction daily. Strategy's Expected Result/Impact: Students will be able to close gaps in math. Staff Responsible for Monitoring: Administrators, Teachers	Nov 55%	November Evidence of Progress We have observed teachers using guided math.
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools	Jan 70%	January Evidence of Progress We have observed teachers using guided math.
Problem Statements: School Processes & Programs 2	Mar 90%	March Evidence of Progress We have observed teachers using guided math.
	June	June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: In order to increase achievement in math, teachers will provide students with opportunities for critical thinking (problem of the day) and use math manipulatives for concrete instruction to introduce new concepts and spiral difficult concepts. Strategy's Expected Result/Impact: Students will be able to use strategies and concrete models to retain information learned in math.	Nov 100%	November Evidence of Progress All teachers have been providing students with a problem of the day and using math manipulatives.
Staff Responsible for Monitoring: Administrators, Teachers Title I: 2.4, 2.5, 2.6 - TEA Priorities:	Jan 100%	January Evidence of Progress All teachers have been providing students with a problem of the day and using math manipulatives.
Recruit, support, retain teachers and principals, Improve low-performing schools Problem Statements: School Processes & Programs 2	Mar	March Evidence of Progress All teachers have been providing students with a problem of the day and using math manipulatives.
	June	June Evidence of Progress
No Progress Accomplished — Continue	/Modify	X Discontinue

Performance Objective 4: By the end of the '23-'24 school year, the average 5th grade Science STAAR will be that 20% of students are at "Meets" grade level.

Evaluation Data Sources: CUA data, MAP data, and STAAR data

Strategy 1 Details		Reviews
Strategy 1: Students in grades K-4 will participate in hands-on science experiments a minimum of once per week. Fifth-grade students will participate in hands-on science experiments multiple times per week. Field-based instructional experiences in science will be provided to teach and reinforce concepts that are difficult to duplicate in the classroom setting. There will be a calendar posted for teachers to use and notated on the lesson plans for the use of the science lab.	Nov 100%	November Evidence of Progress Teachers have been reserving the science labs and doing hand-on experiments with students.
Strategy's Expected Result/Impact: Students will be able to access the science curriculum easier and show increased scores on CUA, MAP, and STAAR assessments. Staff Responsible for Monitoring: Administrators, Teachers	Jan 100%	January Evidence of Progress Teachers have been reserving the science labs and doing hand-on experiments with students.
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools Problem Statements: Student Learning 7	Mar	March Evidence of Progress Teachers have been reserving the science labs and doing hand-on experiments with students.
	June	June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Teachers will provide the required number of minutes of science instruction in grades K-5. This will be monitored by doing walk-throughs during science blocks and CUA data. Strategy's Expected Result/Impact: Increased student achievement on science assessments and students will be prepared for 5th-grade science assessments. Staff Responsible for Monitoring: Administrators, Teachers Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools Problem Statements: School Processes & Programs 2	Nov 100% Jan 100% Mar 100%	November Evidence of Progress We have made sure that teachers have planned and implemented science instruction. January Evidence of Progress We have made sure that teachers have planned and implemented science instruction. March Evidence of Progress We have made sure that teachers have planned and implemented science instruction.
Strategy 3 Details	June	June Evidence of Progress Reviews
Strategy 3: Teachers will teach a daily GRR lesson derived from the CFA 2.0 lesson design process in the 4th and 5th grade. Strategy's Expected Result/Impact: Increased student achievement on CUAs, MAP, and STAAR assessments. Staff Responsible for Monitoring: Administrators, Teachers Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools Problem Statements: School Processes & Programs 2	Nov 100% Jan 100% Mar 100%	November Evidence of Progress We have made sure that teachers have planned and implemented science instruction. January Evidence of Progress We have made sure that teachers have planned and implemented science instruction. March Evidence of Progress We have made sure that teachers have planned and implemented science instruction. June Evidence of Progress

Strategy 4 Details		Reviews
Strategy 4: 5th-grade teachers will spiral science TEKS from grades K-4. An audit will be done of important grade-level science concepts so that each grade level will teach high-frequency concepts in order	Nov	November Evidence of Progress The audit was completed before the first week of school
to support 5th-grade students. Strategy's Expected Result/Impact: Increased achievement on CUAs, MAP, and STAAR assessments.	100%	to determine the high-frequency TEKS to spiral from 2nd grade and up.
Staff Responsible for Monitoring: Administrators, Teachers	Jan	January Evidence of Progress
Title I: 2.4, 2.5, 2.6 - TEA Priorities:	100%	The audit was completed before the first week of school to determine the high-frequency TEKS to spiral from 2nd grade and up.
Build a foundation of reading and math, Improve low-performing schools	Mar	March Evidence of Progress
Problem Statements: School Processes & Programs 2	100%	The audit was completed before the first week of school to determine the high-frequency TEKS to spiral from 2nd grade and up.
	June	June Evidence of Progress
No Progress Continue/	Modify	X Discontinue

Performance Objective 5: By June 2024, low performing student groups (ELL, SpEd, and Economically Disadvantaged will increase at approaches, meets and masters by 10% on campus, district, and state assessments in STAAR tested content areas.

Evaluation Data Sources: MAP, CUA, and STAAR data

Strategy 1 Details		Reviews
Strategy 1: Bilingual program teachers will provide Spanish language students with English Language Proficiency Standards and content-based language instructional strategies to facilitate their transition to English while maintaining skills in their first language Strategy's Expected Result/Impact: Our bilingual students will be able to grow in their STARR and TELPAS scores by 10%. Staff Responsible for Monitoring: Principal, teachers, CISs	Nov 100% Jan	November Evidence of Progress We have been blending bilingual and dual-language components to make sure students are staying proficient in their first language. January Evidence of Progress
Problem Statements: Demographics 4	100%	We have been blending bilingual and dual-language components to make sure students are staying proficient in their first language.
	Mar 100%	March Evidence of Progress We have been blending bilingual and dual-language components to make sure students are staying proficient in their first language.
	June	June Evidence of Progress

Strategy 2 Details	Reviews
Strategy 2: Teachers will provide differentiated instruction and challenging learning experiences for gifted and talented students. Supplies will be purchased to support the GT students with their TPSP projects as well as logic puzzles/brainteasers and STEM kits to foster differentiation during stations and interventions. Strategy's Expected Result/Impact: There will be an increase in our GT student's growth from the beginning of the year to the end of the year. Staff Responsible for Monitoring: Teachers, CISs, Principal Title I: 2.4 Problem Statements: Student Learning 7	Nov November Evidence of Progress We have been making sure that teachers have been differentiating for our GT/High Achieving students. Our librarian has also been helping teachers by doing book clubs. Jan January Evidence of Progress We have been making sure that teachers have been differentiating for our GT/High Achieving students. Our librarian has also been helping teachers by doing book clubs. Mar March Evidence of Progress We have been making sure that teachers have been differentiating for our GT/High Achieving students. Our librarian has also been helping teachers by doing book clubs. June June Evidence of Progress
Strategy 3 Details	Reviews
Strategy 3: Targeted support for IEP goals will be provided to the Special Education student group through the use of research-based interventions in reading and math (Successmaker online adaptive learning program) Strategy's Expected Result/Impact: Our SPED students will see an increase in growth on MAP, CUA, and STAAR data. Staff Responsible for Monitoring: Case Managers, Principals, Teachers Title I: 2.5, 2.6 Problem Statements: Student Learning 7	

Goal 2: Killeen ISD will recruit, retain, and develop highly qualified staff by providing professional growth opportunities and supporting employee wellness and self-care.

Performance Objective 1: During the '23-'24 school year, all professional staff members will participate in PLCs on campus and/or off-campus-based learning.

Evaluation Data Sources: Sign-in Sheets and Agendas

Strategy 1 Details		Reviews
Strategy 1: Teachers will participate in a 50 minute PLC each week. The focus of PLCs will be planning, CUA protocols, Data, and Professional Learning. Strategy's Expected Result/Impact: Building teacher efficacy and culture amongst grade levels. Staff Responsible for Monitoring: Administrators, Teachers	Nov 30%	November Evidence of Progress We have been successful in participating in 50 minute, weekly PLC meetings.
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools	Jan 70%	January Evidence of Progress We have been successful in participating in 50 minute, weekly PLC meetings.
Problem Statements: School Processes & Programs 2	Mar 80%	March Evidence of Progress We have been successful in participating in 50 minute, weekly PLC meetings.
	June	June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Special Education teachers will provide inclusion/resource support and attend grade-level PLCs every week. Self-Contained SPED teachers will also attend grade-level PLCs every week. Special Education teachers will customize student support based on IEP goals and students' needs in all cases, inclusion, resource, and self-contained.	Nov 100%	November Evidence of Progress Special Education Teachers attend weely PLC meetings.
Strategy's Expected Result/Impact: Increased student achievement on CUA, MAP, and STAAR data. Staff Responsible for Monitoring: Administrators and teachers Title I: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools Problem Statements: School Processes & Programs 2	Jan 100% Mar 100%	January Evidence of Progress Special Education Teachers attend weely PLC meetings. March Evidence of Progress Special Education Teachers attend weely PLC meetings.
	June	June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: Administrative staff and teachers will attend Lead4Ward conferences (to include the Rocking	Nov	November Evidence of Progress
Review). Upon return, the participants will share the learning with others and implement effective PLC practices. Strategy's Expected Result/Impact: Improved instruction will lead to higher student achievement on	5%	We will attend in February.
Review). Upon return, the participants will share the learning with others and implement effective PLC practices.		9
Review). Upon return, the participants will share the learning with others and implement effective PLC practices. Strategy's Expected Result/Impact: Improved instruction will lead to higher student achievement on CUA, MAP, and STAAR assessment.	5% Jan	We will attend in February. January Evidence of Progress

Strategy 4 Details		Reviews
Strategy 4: Administrative staff and teachers will attend the TEKS Resource Conference. Upon return, administrators and staff will share new learning with staff. Strategy's Expected Result/Impact: Improved instruction will lead to higher student achievement on CUA, MAP, and STAAR assessment.	Nov	November Evidence of Progress We will attend this conference in July.
Staff Responsible for Monitoring: CIS, Administrators, Teacher Leaders Problem Statements: School Processes & Programs 2	Jan 5%	January Evidence of Progress We will attend this conference in July.
	Mar 5%	March Evidence of Progress We will attend this conference in July.
	June	June Evidence of Progress
Strategy 5 Details		Reviews
Strategy 5: Teachers will be provided supplemental planning opportunities throughout the school year during the school day in order to collaboratively plan together and with the assistance of campus and district personnel. Strategy's Expected Result/Impact: Teachers will have the opportunity to create and develop common formative assessments and internalize progression charts, IFDs, and CUAs for upcoming	Nov 100%	November Evidence of Progress Planning dave been planned for December.
units to increase teacher efficacy and student achievement. Staff Responsible for Monitoring: Principal and CISs Title I:	Jan 100%	January Evidence of Progress We had planning days in December and they were productive.
2.4, 2.5, 2.6 Problem Statements: School Processes & Programs 2	Mar 100%	March Evidence of Progress We had planning days in December and they were productive.
	June	June Evidence of Progress
No Progress Accomplished Continue/	Modify	X Discontinue

Goal 3: Killeen ISD will engage in transparent, timely communication with all stakeholders to build positive, supportive relationships with the community.

Performance Objective 1: Killeen Elementary School would like the participation of parents in school-sponsored parent involvement activities (volunteering, parent learning opportunities, student events) to increase by at least 20% at each event.

Evaluation Data Sources: Sign-in Sheets, Flyers, Surveys

Strategy 1 Details		Reviews
Strategy 1: The parent liaisons (both bilingual and monolingual) will conduct bi-monthly parental activities scheduled at different times of day with subjects related to parenting, STAAR, literacy, and a Wee-Readers program. Additionally, the parent liaison will ensure parents are informed and involved as per Title 1 requirements. Strategy's Expected Result/Impact: Increased parent participation in parenting activities as measured by sign-in sheets.	Nov 55% Jan	November Evidence of Progress We have had our Title 1 meetings, musical programs and awards assemblies. We hosted a successful literacy night. January Evidence of Progress
Staff Responsible for Monitoring: Administrators, Teachers, Parent Liaisons Title I: 4.2	60%	We have had our Title 1 meetings, musical programs and awards assemblies. We hosted a successful literacy night.
- TEA Priorities: Improve low-performing schools Problem Statements: Perceptions 1	Mar 65% June	March Evidence of Progress We have had our Title 1 meetings, musical programs and awards assemblies. We hosted a successful literacy night. June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Killeen Elementary will host an ELL Family Literacy Night to provide parents and families of ELL students with strategies to support Literacy. Strategy's Expected Result/Impact: Provide families with needed strategies to assist their children in literacy development.	Nov 100%	November Evidence of Progress Our ELL family night was held in January.
Staff Responsible for Monitoring: ELL teacher, Parent Liaisons, Administrators Title I: 4.2 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools	Jan 100%	January Evidence of Progress Our ELL family night was held in January.
Problem Statements: Perceptions 1	Mar	March Evidence of Progress Our ELL family night was held in January.
	June	June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: The campus will use the Blackboard Connect system and the school's Facebook page to alert parents to upcoming or important information/events. Strategy's Expected Result/Impact: This will help to keep parents up-to-date on the happenings at Killeen Elementary to increase engagement and to provide information. Staff Responsible for Monitoring: Administrators Problem Statements: Perceptions 1	Nov 100% Jan 100% Mar	November Evidence of Progress We have been diligent about communicating with parents. January Evidence of Progress We have been diligent about communicating with parents. March Evidence of Progress
	100%	We have been diligent about communicating with parents.

Strategy 4 Details	Reviews
Strategy 4: Campus leadership will host parents and family members to review/revise the Parent and Family Engagement Policy and the Home-School Compact. These meetings will be held bi-annually in the fall and early spring. The Parent and Family Engagement Policy will be posted on the campus website are hard copies will be available upon request. The Home-School Compact will be discussed and signed at a parent-teacher conference held each fall. Strategy's Expected Result/Impact: Parents and family members will have a role in developing, reviewing/revising the Parent and Family Engagement Policy and the Home-School Compact. Staff Responsible for Monitoring: Principal Title I: 4.1, 4.2 Problem Statements: Perceptions 1	
Strategy 5 Details	
Not noticed to the state of the	Reviews
Strategy 5: Campus leadership will host the annual Title 1 meeting each fall, and it will be offered at various times and dates. Parents will be notified in advance of the meetings so that they are able to attend the time that is most convenient for them. The agenda for the meetings will include information about Tit 1 programs, a description/explanation of the curriculum, and an opportunity for parents to provide	
Strategy 5: Campus leadership will host the annual Title 1 meeting each fall, and it will be offered at various times and dates. Parents will be notified in advance of the meetings so that they are able to attend the time that is most convenient for them. The agenda for the meetings will include information about Tit	at le Nov November Evidence of Progress Fall Title 1 meeting was held in the fall.
Strategy 5: Campus leadership will host the annual Title 1 meeting each fall, and it will be offered at various times and dates. Parents will be notified in advance of the meetings so that they are able to attend the time that is most convenient for them. The agenda for the meetings will include information about Tit 1 programs, a description/explanation of the curriculum, and an opportunity for parents to provide suggestions relating to the education of their children. Strategy's Expected Result/Impact: Parents and family members will have a better understanding Title 1 and will provide feedback about Title 1 programs.	at le Nov November Evidence of Progress Fall Title 1 meeting was held in the fall. of Jan January Evidence of Progress Fall Title 1 meeting was held in the fall.

Strategy 6 Details		Reviews
Strategy 6: Campus Leadership will host multiple parent engagement opportunities to support parents working with their student(s) regarding current academic and behavioral expectations (i.e. Literacy event, Math event, Science event, physical education, STAAR event, PK/Kinder guidelines/activities event, etc.). Strategy's Expected Result/Impact: To enhance the community and parental involvement of multiple stakeholders.	Nov 5%	November Evidence of Progress We still need to work on this.
Staff Responsible for Monitoring: Parent Liaisons, Principal, Committee Chairs Problem Statements: Perceptions 1	Jan 5%	January Evidence of Progress We still need to work on this.
	Mar 5%	March Evidence of Progress We still need to work on this.
	June	June Evidence of Progress
No Progress Accomplished — Continue	/Modify	X Discontinue

Goal 4: Killeen ISD will meet the social emotional needs of all students by fostering resilient relationships and providing a safe and healthy learning environment.

Performance Objective 1: Campus administrators and teachers will continue to follow the campus discipline plan and Restorative Practices daily to maintain continuity amongst principal and assistant principals and decrease discipline referrals by 15%.

Evaluation Data Sources: Discipline Data

Strategy 1 Details		Reviews
Strategy 1: Campus administration will tabulate referral data each month to identify trends in student behavior. Strategy's Expected Result/Impact: By identifying behavior trends, administrators and counselors can work to mitigate them.	Nov 30%	November Evidence of Progress We tabulate this data monthly and look to identify trends.
Staff Responsible for Monitoring: Principal, Assistant Principals, Counselors TEA Priorities: Improve low-performing schools Problem Statements: Demographics 2	Jan 55%	January Evidence of Progress We tabulate this data monthly and look to identify trends.
	Mar - 75%	March Evidence of Progress We tabulate this data monthly and look to identify trends.
	June	June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: The campus will hold monthly Campus Conduct Committee meetings each month. Strategy's Expected Result/Impact: This will allow teachers to have conversations regarding students and behavior and ways to overcome those behaviors to reduce referrals. Staff Responsible for Monitoring: Principal, Assistant Principals, Counselors	Nov 35%	November Evidence of Progress These meetings are being held each month.
Problem Statements: Demographics 2	Jan 50%	January Evidence of Progress These meetings are being held each month.
	Mar 65%	March Evidence of Progress These meetings are being held each month.
	June	June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: SBDM will meet each month to monitor the progress of CIP and review discipline data. Strategy's Expected Result/Impact: Campus stakeholders will be able to provide input to provide support in mitigating certain student behaviors. Staff Responsible for Monitoring: Administrators, SBDM members	Nov 55%	November Evidence of Progress We have met three times and have discussed CIP and discipline data.
TEA Priorities: Improve low-performing schools Problem Statements: Demographics 2	Jan 75%	January Evidence of Progress We have met four times and have discussed CIP and discipline data.
	Mar 80%	March Evidence of Progress We have met four times and have discussed CIP and discipline data.
	June	June Evidence of Progress

Strategy 4 Details		Reviews
Strategy 4: The campus will conduct on-campus PD and engage in a book study on Ruby Payne's work on Emotional Poverty (editions 1 and 2) to be led by counselors. Strategy's Expected Result/Impact: Administrators, faculty, and staff will have a better understanding of the emotional effects of poverty in the students we teach each day. Staff Responsible for Monitoring: Administration	Nov 5%	November Evidence of Progress We have not begun this book study yet.
Problem Statements: Demographics 2	Jan 5%	January Evidence of Progress We have not begun this book study yet
	Mar 5%	March Evidence of Progress We have not begun this book study yet
	June	June Evidence of Progress
Strategy 5 Details		Reviews
Strategy 5: Teachers will use resources to provide meaningful "Circle" time each day to build a sense of community in classrooms and to mitigate potential discipline occurrences. Teachers and students will create (together) a "Treatment Agreement" to be followed and referenced daily. Strategy's Expected Result/Impact: Students will develop a sense of community which will (hopefully) enhance positive student-to-student interactions. Staff Responsible for Monitoring: Counselors, Teachers, Administrators Title I: 2.5, 2.6	Nov 100% Jan 100%	November Evidence of Progress Teachers have prepared "Treatment Agreements " and are having daily circle times with students. January Evidence of Progress Teachers have prepared "Treatment Agreements " and are having daily circle times with students.
Problem Statements: Demographics 2	Mar	March Evidence of Progress Teachers have prepared "Treatment Agreements " and are having daily circle times with students.
	June	June Evidence of Progress

Strategy 6 Details			Reviews
Strategy 6: Counselors will provide guidance lessons monthly to all students.		Nov	November Evidence of Progress
Strategy's Expected Result/Impact: Reduce number of discipline referrals. Staff Responsible for Monitoring: Counselors and Administrators		60%	Our counselors are diligent about providing monthly guidance lessons.
Title I: 2.6		Jan	January Evidence of Progress
Problem Statements: Demographics 2		80%	Our counselors are diligent about providing monthly guidance lessons.
		Mar 85%	March Evidence of Progress Our counselors are diligent about providing monthly guidance lessons.
		June	June Evidence of Progress
No Progress Accomplished	Continue/N	Modify	X Discontinue

Goal 4: Killeen ISD will meet the social emotional needs of all students by fostering resilient relationships and providing a safe and healthy learning environment.

Performance Objective 2: Killeen Elementary School will remain compliant in creating and maintaining a viable safety plan keeping all students and staff safe.

Evaluation Data Sources: Drill logs, classroom inventories, agendas, sign-in sheets, lesson plans

Strategy 1 Details		Reviews
Strategy 1: The campus DEAC representative will conduct informative, monthly Campus Employee Advocacy Committee Meetings. Strategy's Expected Result/Impact: This will ensure that staff feels they have a voice on campus and with the district.	Nov 100%	November Evidence of Progress We have a DEAC representative who attends the meetings and we hold the CEAC meetings monthly.
Staff Responsible for Monitoring: Administrators, Teachers	Jan	January Evidence of Progress
Problem Statements: School Processes & Programs 3	100%	We have a DEAC representative who attends the meetings and we hold the CEAC meetings monthly.
	Mar	March Evidence of Progress
	100%	We have a DEAC representative who attends the meetings and we hold the CEAC meetings monthly.
	June	June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: The campus will maintain crisis kits in each classroom with an updated copy of a class roster and crisis plan. Strategy's Expected Result/Impact: This will keep students and staff safe in the event of a safety situation.	Nov 100%	November Evidence of Progress All classrooms have crisis kits with updated class rosters and crisis plans.
Staff Responsible for Monitoring: Administrators Problem Statements: School Processes & Programs 3	Jan 100% Mar 100%	January Evidence of Progress All classrooms have crisis kits with updated class rosters and crisis plans. March Evidence of Progress All classrooms have crisis kits with updated class rosters and crisis plans.
Strategy 3 Details	June	June Evidence of Progress Reviews
Strategy 3: All members of the campus crisis team will receive annual CPI training.	Nov	November Evidence of Progress
Strategy's Expected Result/Impact: Staff and students are kept abreast of the latest CPI techniques. Staff Responsible for Monitoring: Assistant Principal, CPI Members	100%	They have all received annual training and monthly meetings.
Problem Statements: School Processes & Programs 3	Jan 100%	January Evidence of Progress They have all received annual training and monthly meetings.
	Mar 100%	March Evidence of Progress They have all received annual training and monthly meetings.

Strategy 4 Details		Reviews
Strategy 4: The PE staff will ensure that all students will actively participate in the Presidential Fitness Program. Furthermore, the PE staff will continue to increase student learning by collaboratively planning with grade-level teachers. Strategy's Expected Result/Impact: Increased fitness as documented by students, staff, and parents.	Nov 55%	November Evidence of Progress Our PE teachers continue to meet with grade-level teachers to collaboratively plan.
Staff Responsible for Monitoring: Administrators, PE Teachers Title I: 2.4, 2.6 Problem Statements: Student Learning 7	Jan 75%	January Evidence of Progress Our PE teachers continue to meet with grade-level teachers to collaboratively plan.
	Mar 80%	March Evidence of Progress Our PE teachers continue to meet with grade-level teachers to collaboratively plan.
	June	June Evidence of Progress
No Progress Accomplished — Continue.	/Modify	X Discontinue

Goal 4: Killeen ISD will meet the social emotional needs of all students by fostering resilient relationships and providing a safe and healthy learning environment.

Performance Objective 3: Killeen Elementary School will implement a PBIS system to encourage positive behavior recognition, school attendance, and being on time for school with 100% fidelity.

Evaluation Data Sources: Point management system, administrators, PBIS committee

Strategy 1 Details		Reviews
Strategy 1: Killeen Elementary will utilize an accountability system for students and staff to keep track of	Nov	November Evidence of Progress
monthly "points" for acknowledgments and recognition. Students will earn tangible rewards with "points" to participate in being recognized and celebrated monthly/end of 9-weeks. KES will also highlight staff that is recognized and do monthly acknowledgments/celebrations of their efforts.	100%	Grade-level teachers created grade-level plans to ensure that students were rewarded with positive behaviors.
Strategy's Expected Result/Impact: Reduction in discipline incidents.		
Staff Responsible for Monitoring: Administrators; PBIS Teachers	Jan	January Evidence of Progress
Problem Statements: Demographics 2	100%	Grade-level teachers created grade-level plans to ensure that students were rewarded with positive behaviors.
	Mar	March Evidence of Progress
		Grade-level teachers created grade-level plans to ensure
	100%	that students were rewarded with positive behaviors.
	June	June Evidence of Progress
No Progress Accomplished Continue	Modify	X Discontinue

Goal 5: Killeen ISD will efficiently manage and allocate district resources to maximize student learning opportunities.

Performance Objective 1: By the end of May 2023, all data related to the management of resources will reflect 100% compliance with all state, federal, and local requirements.

Evaluation Data Sources: Financial and budgetary reports, student learning reports

Strategy 1 Details		Reviews
Strategy 1: Teachers and interventionists, including Dyslexia, SPED, and ELL teachers, will work to identify and respond to the needs of students in the areas of Literacy and Math. Small group and online interventions will be used as appropriate. Dyslexia intervention will be provided to students identified for dyslexia.	Nov 50%	November Evidence of Progress We have planned with Dyslexia, SPED, and ELL teachers to work and identify the student's needs in literacy and math.
Strategy's Expected Result/Impact: There will be an increase in student achievement for students receiving interventions that can be measured.	Jan	January Evidence of Progress
Staff Responsible for Monitoring: Administrators, Teachers Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools Problem Statements: School Processes & Programs 2	65% Mar 80%	We have planned with Dyslexia, SPED, and ELL teachers to work and identify the student's needs in literacy and math. March Evidence of Progress We have planned with Dyslexia, SPED, and ELL teachers to work and identify the student's needs in literacy and math.
	June	June Evidence of Progress
No Progress Accomplished — Continue.	/Modify	X Discontinue

Goal 5: Killeen ISD will efficiently manage and allocate district resources to maximize student learning opportunities.

Performance Objective 2: By June 2023, Killeen ES will effectively manage resources, and operations 100% of the time so that learning time is maximized.

Evaluation Data Sources: Tutoring Logs; State and Local Assessment Data

Strategy 1 Details		Reviews
Strategy 1: An After School Learning Academy will be established to provide tutoring and instructional support to struggling students and to those experiencing learning gaps as result of the COVID-19 pandemic. Strategy's Expected Result/Impact: Increased student achievement. Reduction in learning gaps. Staff Responsible for Monitoring: Admin; CIS	Nov 5%	November Evidence of Progress We have not started this yet.
Title I: 2.5 Problem Statements: Student Learning 1	Jan 5%	January Evidence of Progress We have not started this yet.
	Mar 5%	March Evidence of Progress We have not started this yet.
	June	June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: The campus will establish community resources to provide students with the necessary tools to engage in completing classroom expectations and to limit distractions from learning as a result of students searching for missing supplies. Strategy's Expected Result/Impact: Increase time on tasks and reduce classroom behavior issues.	Nov 70%	November Evidence of Progress We have established lists of funds for students and the needs of students.
Staff Responsible for Monitoring: Classroom teachers, Community in Schools, Parent Liaisons Problem Statements: Demographics 1	Jan - 75%	January Evidence of Progress We have established lists of funds for students and the needs of students.
	Mar 80%	March Evidence of Progress We have established lists of funds for students and the needs of students.
	June	June Evidence of Progress
No Progress Accomplished — Continue	/Modify	X Discontinue